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a flat organization believes the formal processes and controls used by many hierarchical organizations are too involved require too much overhead cost and are too complex and or time consuming project management for flat organizations provides common sense solutions to the unique challenges of organizations with flat hierarchical structures it explains project management theory and offers simple and cost effective project management processes tools

and techniques that can be applied immediately this guide includes instruction and templates required to deliver projects efficiently and successfully with minimal risk and investment it also enables users to develop a framework specific to the needs of their organization this is a go to guide you will want to keep on your desk for easy reference when working on projects this book is ideal for the project manager team member manager or project sponsor with limited or no formal project management experience working within a flat organization it offers clear understandable discussions about project management processes practical ideas and suggestions answers common questions and explains ways to address common pitfalls

das multiprojektmanagement als übergeordneter rahmen beinhaltet neben der erfolgreichen durchführung von einzelprojekten die planung kontrolle und steuerung einer gesamten projektlandschaft auch die nachhaltige etablierung unterstützt durch den aufbau von organisationalen kompetenzen monika harsch erläutert eine umfassende krankenhausspezifische konzeption eines multiprojektmanagements dafür nutzt sie bereits bestehende wissenschaftlich fundierte konzepte entwickelt sie weiter und bezieht spezifische anforderungen für das krankenhaus mit ein grundlage der konzeption sind die ergebnisse einer deutschlandweiten befragung von mitarbeitern und geschäftsführern von krankenhäusern zum stand des gegenwärtigen projektmanagements und zur bedeutung von elementen des multiprojektmanagements

tablet pcs und smartphones gehören unbestritten zu den wichtigsten informationsträgern in der innovativen medienlandschaft vielfältige inhalte wandern mehr und mehr in die praktischen mobilen endgeräte die wir immer mit uns tragen die einsatzmöglichkeiten sind nahezu grenzenlos und viel versprechend stellen die inhaltsprovider aber auch vor große herausforderungen die inhalte müssen in immer mehr medien für unterschiedliche zwecke in ansprechender form und in immer kürzeren zeiträumen bereitgestellt werden hier hat sich das single source prinzip bewährt inhalte werden in kleine bausteine aufgeteilt und möglichst medienneutral an nur einer stelle erstellt und gepflegt aus dem baukasten können dann mit geeigneten technischen mitteln flexibel die unterschiedlichen medien passend bedient werden sissi closs zählt zu deutschlands führenden experten für onlinedokumentation und xml sie zeigt in diesem buch welche herausforderungen die mobile welt mit sich bringt und wie unternehmen ihre inhalte nach dem baukastenprinzip an einer stelle zusammenführen

können um sie dann mehrfach für unterschiedliche darstellungen zusammenstellungen und zielgruppen aufzubereiten ein schlüsselbegriff ist dabei die topic orientierte strukturierung mit der inhalte in wiederverwendbare bausteine zerlegt werden sie erfahren außerdem alles über die aktuelle version der topic basierten informationsarchitektur dita 1 2

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the arizona department of transportation s adot s ability to manage a cost effective construction program delivery and be accountable to policy makers and customers regarding the cost and timeliness of highway projects is at risk the following is adot s current situation there is little consistency in project management adot is not actively managing and controlling budget and scope the organization does not hold itself and managers accountable for scope budget and quality adot s process tools and procedures do not enable the most effective use of human and other resources and there will be continued impacts to adot s organizational capacity and health the following are the desired outcomes from improving adot s project management process a adot will be able to manage construction program delivery against

scope schedule budget and quality objectives on a department wide basis at the program and project levels b adot will hold itself accountable for delivering the program vs scope schedule budget and quality objectives c the strategic importance of project management will be emphasized by adot management d adot will increase its project focus to establish a project management culture e the importance and role of project managers and the project management discipline will be elevated f a consistent process at the project level will be established in this way more discipline and predictability will be brought to the process this will strengthen adot s ability to manage overall program delivery and g scopes will be set and budgets managed at the project level the role and authority of project managers will be strengthened to accomplish these objectives the decision making will be proactive recognizing that in project delivery scope schedule and budget decisions impact each other

as the market leading textbook on the subject project management the managerial process 4e is distinguished by its balanced treatment of both the technical and behavioral issues in project management as well as by its coverage of a broad range of industries to which project management principles can be applied it focuses on how project management is integral to the organization as a whole the 4th edition reflects the latest changes found in the practice other texts discuss the topics covered in this text but they do not view oversight as the project manager s operating environment as does gray larson

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